



Integrated Safety Management System Description

ISM = Integrated Management of Environment, Safety, Health and Security

Revision 8

January 2007

Integrated Safety Management



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Integrated Safety Management

January 2007 Revision 8



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Director's Statement of Commitment to Integrated Safety Management

The DOE Princeton Plasma Physics Laboratory is a Collaborative National Center for plasma and fusion science. Our primary mission is to develop the scientific understanding and the key innovations which will lead to an attractive fusion energy source. Associated missions include conducting world class research along the broad frontier of plasma science and providing the highest quality of scientific education. Our vision is to create the innovations which will make fusion energy a practical reality.

Over the years our environment, safety, health, and security programs have achieved excellent results. This is because they are an integral part of our culture – embodied in everything that we do. This Integrated Safety Management document provides a clear framework for incorporating safety and environmental considerations into the management and performance of all Laboratory work activities. It strongly reinforces our policy that the responsibility for environment, safety, health, and security resides with each individual and every line manager.

We are committed to the principles, functions, and controls described in this plan and we will continually apply the principles of integrated safety and environmental management as we fulfill our responsibilities and commitments to each other, the University, DOE, and the public.

Robert J. Goldston, Director

I. Introduction

This document describes the structure and implementation of Integrated Safety Management at Princeton Plasma Physics Laboratory (PPPL). Integrated Safety Management at PPPL is accomplished consistent with DOE policy, requirements, and guidance in a manner that applies controls and precautions tailored appropriately to the hazards of the projects and work being performed.

II. PPPL's Integrated Safety Policy and Philosophy

Integrated Safety Management (ISM) at PPPL is comprised of:

- The governing policy that safety be integrated into work management and work practices at all levels.
- The distinct policies, programs, procedures, and cultural beliefs that we have developed as the structure that our workers utilize in fulfilling our Laboratory's environment, safety, and health responsibilities.

ISM is a socially responsible philosophy that is inherent to our Laboratory's primary programmatic mission – develop the scientific understanding and the key innovations that will lead to an attractive fusion energy source.

The Department of Energy embraces the ISM philosophy and has issued DOE Policy 450.4, Safety Management System Policy. The Policy consists of six hierarchical components that provide guidance and requirements to the Department and its contractors for achieving the "Objective" of systematically integrating safety into management and work practices at all levels. Further, DOE Order 450.1 directs the Department and its contractors to incorporate Environmental Management system (EMS) principles into their ISM system and to provide a place of employment that meets the requirements of 10 CFR Part 851.

PPPL fully endorses the components of the DOE Policies as a sound methodology for effectively attaining integrated safety management. The PPPL ES&H Program was built on the very concepts discussed in the Policies and is comprised of well established safety

policies, procedures and practices that have helped our workers successfully implement ISM for years.

The first three components of the DOE ISM Policy (Objective, Guiding Principles, and Core Functions) are to be consistently applied at all DOE facilities. Component 2 identifies seven "Guiding Principles" that are to be followed while applying the other components of ISM. Component 3 provides five safety management "Core Functions" as the steps that must be taken to attain the ISM "Objective" of integrated safety. These three components are explained further in Figure 1 below.

Figure 1

Intent and Essential Elements of ISM

- 1 Objective Integrate safety into management and work practices. [To ensure missions are accomplished while protecting the public, workers, and the environment.]
- **Quiding Principles** [The principles to be followed in the establishment and performance of the core functions (3) to accomplish Objective (1).]
 - Line Management Responsibility for Safety
 - Clear Roles and Responsibilities
 - Competence Commensurate with Responsibilities
 - Balanced Priorities
 - Identification of Safety Standards and Requirements
 - Hazard Controls Tailored to Work Being Performed
 - Operations Authorization
- **3 Core Functions** [The five functions that must be applied, on a graded approach, to any ES&H related work activity.]
 - Define the Scope of Work
 - Analyze the Hazards
 - Develop and Implement Hazard Controls
 - Perform Work within Controls
 - Provide Feedback and Continuous Improvement

The other three components of ISM (Mechanisms, Responsibilities, and Implementation) are established by the DOE contractors for the work they perform and vary based on the nature and hazards of the specific activity. This system description describes the mechanisms, responsibility assignments, and implementation of ISM at PPPL that implements the DOE Policy elements in a manner appropriately tailored to the hazards of projects and work being performed. Figure 2 below provides an overview.

Figure 2

PPPL's Implementation of ISM

- **4 Mechanisms** [Define how the Core Functions are applied at PPPL based on the specific activities being performed, the associated hazards and work, and the DOE expectations.]
 - **DOE Expectations for How the Core functions are to be performed** are conveyed to PPPL through DOE Directives and contract clauses.
 - **PPPL policies, procedures and documents** [such as ES&H plans, safety assessment documents, industrial hygiene plans, and hazard analyses] outline how PPPL implements the ISM Core Functions and Principles, and fulfills commitments made to DOE, and DOE Expectations.
- 5 Responsibilities are incorporated into the PPPL "Mechanisms"
 - **PPPL Responsibilities** are defined in our contract, regulations, and PPPL procedures.
 - **PPPL Approval Authorities** for employing the ISM Principles and Core Functions have been established by Lab Policies and Procedures, applying a risk-based graded approach.
 - **DOE responsibilities** are defined in DOE Directives.
- 6 Implementation of ISM at PPPL
 - **Implementing the Mechanisms** is accomplished by applying the PPPL Procedures, Plans, and Policies to individual work activities and projects on a risk-based graded approach.

III. PPPL's Implementation of Integrated Safety Management

Implementation of ISM at PPPL begins at the Institutional or Lab-wide level by:

- Identifying the governing requirements, customer expectations, and responsibilities
 that must be fulfilled in the management and operation of Laboratory activities.
 This step results in the "umbrella" of standards encompassing Laboratory activities
 that includes applicable DOE Directives, laws, regulations, contractual
 requirements, and industry standards.
- 2) Developing Laboratory policies, plans, and procedures, based on the "umbrella" of governing requirements and expectations, to guide work activities and ensure responsibilities and commitments are met.

These two steps, performed on a continuous cycle, form the foundation of ISM at the institutional level, but to truly accomplish the integration of safety and environmental considerations into management and work at all levels, PPPL implements ISM on two additional levels -- the facility or project level, and specific to each work activity being performed.

Whether at the institutional, project, or activity level, the main focus of ISM is that all work be performed safely. This is accomplished by applying the "Core Functions" of ISM to all work in a five step process:

- 1. Define the Scope of Work
- 2. Analyze the Hazards
- 3. Develop and Implement Hazard Controls
- 4. Perform Work within Controls
- 5. Provide Feedback and Continuous Improvement

The "mechanisms" that PPPL has developed to implement these core functions are defined in Lab-wide, Department, Project, and work group policies, plans, and procedures. Laboratory staff and other individuals who work at PPPL are expected to be familiar with the established systems and documents. A detailed listing of these Lab-wide "mechanisms" can be found in Attachment 1. The listing shows applicable policies, plans, procedures, and manuals along with the corresponding ISM "guiding principles". Specific procedures

developed by individual projects (e.g., procedure OP-AD-09 which details the requirements for obtaining a permit to perform work on the D-Site experimental facilities) also become part of the overall integrated safety management system for that project. They are not included in Attachment 1, but simply noted generically as project specific procedures. Attachment 2 shows how the major PPPL policies, plans, procedures, and manuals are applied to each work activity to implement the five-step ISM functions.

PPPL Integrated Safety Management Processes, Programs, and Systems

DOE provides their expectations and requirements for PPPL in the form of Directives, contract clauses, and performance objectives, and in the Environment, Safety, and Health Policy Statement issued directly by the Secretary of Energy (Attachment 3). This includes Directives that charge the Laboratory with identifying hazards and performing safety analyses (for example DOE 451.1B National Environmental Policy Act Compliance Program and DOE 420.1A Facility Safety). In addition, DOE requires integration of environmental programs into Integrated Safety Management Systems under DOE Order 450.1 Environmental Protection Program. The PPPL policies, procedures, and documents (ISM mechanisms) listed in Attachments 1 and 2 show how PPPL meets those DOE expectations and requirements by implementing the Principles and Core Functions of ISM (see Figure 2). Discussion of the most essential of the PPPL ISM "mechanisms" follows.

PPPL's commitment to strong ES&H programs, the importance of protecting the environment and the safety of workers and the public, and the belief in line management responsibility for achieving these objectives are illustrated prominently in Laboratory policies and procedures and well understood by all employees. Laboratory policies P-002 *Environmental Protection* and P-003 *Environment, Safety, and Health Policy*, signed by the Laboratory Director, clearly state the Laboratory's commitment to the principles of integrated safety management and describe the goals of PPPL's ES&H programs. Management assessments, including Management Safety Walkthroughs and quarterly senior Laboratory Management Reviews, regularly assess the performance of organizations and functions in order to determine how well and efficiently objectives, goals and safety criteria are being met.

Laboratory plans that set institutional level goals, objectives, and controls include Environmental Monitoring, Environmental Protection Implementation, Radiological

ALARA, Radiation Protection and General Plant Project (GPP) Prioritization. Institutional committees comprised of senior and line management are well established and include the ES&H Executive Board, the Safety Review Committee, the Environmental Review Committee, the Cyber Security Policy Review Board, the ALARA Review Committee, and the Technical Resources Committee. These committees have intimate awareness and involvement with ES&H and security issues that have potentially broad Laboratory impacts. In 2006, to attain greater worker involvement in safety decisions and policymaking, worker representatives were added to the membership of each of the safety committees.

The National Environmental Protection Act (NEPA) review process is well established at PPPL (reference procedure ESH-014), and has won DOE-wide recognition for its effectiveness and method of application. The NEPA process is a cornerstone of the integrated safety and environmental protection program that ensures line management, line workers, and independent safety professionals have thoroughly reviewed proposed activities, analyzed the associated hazards, and developed appropriate controls. Over the years, the PPPL NEPA process has become very comprehensive. The safety analysis and review system has been folded into the NEPA process so that reviews include all safety and health issues in addition to environmental impacts. NEPA reviews incorporate activities at all levels including major projects and limited scope work activities. The need for careful planning and review of activities is ingrained in the work force and management. NEPA review activities are invoked during the initial stages of projects, prior to project modifications, and during routine work planning. When workers arrive on site they are provided with General Employee Training where they are taught the NEPA process and introduced to the tenets of line management responsibility and individual worker responsibility for ES&H. These essential elements are emphasized continually at management talks, design review meetings, and job specific training sessions. As a complement to the NEPA process, PPPL has instituted a comprehensive Job Hazard Analysis (JHA) procedure. The JHA process works as a tool for workers and supervisors to identify and control hazards for work being performed at the Laboratory. Awareness Training, designed around the Job Hazard Analysis procedure and form, was developed in FY05. The class educates staff on the hazards commonly found at PPPL and how to mitigate them effectively. Virtually all PPPL staff have now received this training.

ES&H integration begins with the proposal of a project, facility modification, or specific work scope tasks. Proposed activities are identified, reviewed, prioritized, and scheduled using work planning forms, work authorizations, field work proposals, work orders, GPP

proposals, and design change proposals. Safety reviews and oversight are integrated into these schedules and activity budgets. These methods of work proposal and authorization trigger the NEPA review process and related ES&H activities. General Plant Projects undergo review by the Technical Resources Committee and are prioritized in accordance with Capital Asset Management Process (CAMP) risk criteria. Detailed reviews of the ES&H aspects of the work are performed that include identification, analyses, and categorization of the hazards according to DOE Order guidance and Laboratory and project procedures.

These reviews and analyses result in documented Environmental Assessments, permit applications, NEPA forms and approvals, safety assessment documents (SADs), work planning form approvals, safety certifications, and ultimately, Job Hazard Analyses. Depending on the hazard levels, operating procedures are developed, design reviews are conducted, and conduct of operations plans are developed to specify administrative controls, security precautions, safety controls, safety programs, and other conditions on the work. Work packages, job procedures, maintenance and work plans, and "safety envelopes" can also be developed. Appropriate input from multiple disciplines of line management and line workers is an essential part of the review and development of these documents and controls. The PPPL Work Planning Procedure has matured as a tool for guiding the accountable individuals through ES&H and technical requirements and reviews. The Work Planning form clearly assigns responsibility for the planning of the work and is used to attain authorization from the line manager who has ultimate responsibility for the work. The Job Hazard Analysis procedure and form have evolved into a very important ES&H tool. The "JHA" form is a two-page form that efficiently guides workers and job supervisors to consider the multitude of hazards that may be associated with a work task and also to plan the appropriate controls to mitigate the actual hazards for the particular job. The JHA form is routinely applied to work performed by subcontractors and PPPL staff.

Depending on hazard categorizations, operational readiness reviews or readiness assessments are conducted prior to commencement of work activities. Worker qualification is ensured and appropriate training is provided using existing Laboratory training courses or by developing specialized courses. Pre-job briefs, using the JHA form as the basis, are also conducted with line workers, supervisors and subcontractors to assure awareness of the existing hazards and controls that are to be implemented.

During the conduct of work activities, Laboratory control systems are utilized such as configuration management; ES&H oversight, using professionals in the areas of health physics, industrial hygiene, occupational medicine, industrial safety, fire safety, environmental management; and quality audits and inspections. These systems, based on industry and DOE standards and Directives, provide assurance that safe work practices are followed and are in accordance with applicable laws and regulations.

Work activities are assessed and performance is measured using contractual performance measures, self-assessments, independent assessments, Unified Safety Reviews (USRs), experiment run assessments, post-job briefs and audits. The Laboratory works closely with DOE Princeton Site Office (DOE-PSO) to establish performance expectations and measures. That cooperation carries over to the daily and periodic activities that PPPL and DOE-PSO perform to assess and assure that those expectations are met or exceeded by Laboratory performance. That DOE/PPPL partnership and commitment to performance excellence is exemplified by extraordinary cooperation in the scheduling and conduct of USRs, emergency response drills, audits, Business Oversight Reviews, facility walkthrough inspections, surveillance of work activities, and participation in design and program reviews and planning. Beginning in FY2003, the Lab, in conjunction with PSO, began implementation of the "Integrated ES&H Assessment Schedule". Development of the schedule, which is coordinated by the ES&H and Infrastructure Department Office, integrates PSO, PPPL and external ES&H assessment activities for the Fiscal Year into a comprehensive plan for assessing the PPPL ISM program. This integrated approach considers all ES&H areas and results in the efficient allocation of PPPL and PSO assessment resources where they are most warranted. The schedule is considered a "living document" and is updated as assessments are completed, added or rescheduled. At the end of each Fiscal Year, the matrix serves as a tool to help evaluate PPPL's overall ISM performance, and subsequently determine what assessments are warranted for future years.

Laboratory ES&H performance is reported in several ways. Recordable injuries, lost work cases, and lost work days are tracked and made available to Laboratory management and DOE in accordance with DOE Orders and OSHA requirements. Contract performance metrics, assessment results, progress reports, and other performance indicators are published frequently. Annually, PPPL reports to DOE-PSO the status and effectiveness of the PPPL ISM system. The report, along with the annual revision of this ISM System Description, serve as the annual PPPL declaration and commitment to ISM. In June 2006, a DOE ISM

Reverification team ¹found that PPPL is effectively implementing programs and processes for sustaining an institutionalized safety management program compliant with DOE Policy 450.4 and the team recommended that the PSO Manager re-approve the PPPL ISMS.

When appropriate, root cause analyses and incident investigations are performed and the results are followed-up and shared via Laboratory, DOE, and industry lessons learned programs – the objectives being to improve PPPL programs and activities, preventing recurrence of negative events, and helping other Laboratories and facilities do the same. Over the years, the PPPL ES&H Newsletter and Safety Bulletins have been very effective in communicating lessons learned and heightening worker awareness of ES&H issues.

In FY2006 the PPPL Assurance System Description was developed in accordance with DOE Order 226.1 "Implementation of Department Of Energy Oversight Policy", which requires several mechanisms that constitute a "contractor assurance system". Although PPPL had already established nearly all of the required assurance mechanisms (e.g., deficiency reporting, QA audits, safety inspections peer reviews, independent assessments, lessons learned sharing, corrective action tracking, ISM program, etc.), PPPL used the development of the Assurance System Description as an opportunity to perform a gap analysis and to enhance existing systems. As a result, the need to reestablish a system for trend analysis was identified. Trend analyses are now conducted for contract performance metrics, assessment results, progress reports, and other performance indicators. When appropriate, root cause analyses and incident investigations are performed and the results are shared via Laboratory, DOE, and industry lessons learned programs – the objectives being to improve PPPL programs and activities, preventing recurrence of negative events, and helping other Laboratories and facilities do the same.

Individual's work activities and awareness to ES&H principles are also assessed by use of personnel performance appraisals, small group meetings, frequent supervisor-worker discussions, management walkarounds as well as co-worker dialogue. These means are also used effectively to solicit line worker feedback and suggestions, as well as reinforce the principle of personal responsibility for safety. Every employee is made aware of their right and responsibility to stop any unsafe activities. This is a written Policy that is well understood and taken very seriously.

¹ Princeton Plasma Physics Laboratory Integrated Management System Reverification, Chicago Site Office of the SC Integrated Support Center, June 2006

Additional valuable feedback and continuous improvement mechanisms have been added to the ISMS in recent years. Annual Safety Forums and the online "Safety Or Suggestion Box" allow workers to submit comments and suggestions on ES&H issues, directly or anonymously. The issues are then prioritized and tracked to resolution.

In 2006, as required by the new DOE Worker Safety and Health Program Final Rule, 10 CFR Part 851, PPPL systematically reviewed elements of its existing worker safety and health program to assure that PPPL's program is in full compliance with the DOE Rule. This resulted in the preparation of a PPPL Worker Safety and Health Program document, which formally documents how the PPPL program implements the requirements of Subpart C of 10 CFR Part 851.

Assigning responsibility for specific Laboratory areas and facilities to individuals and their supervisors and providing them with increased ES&H training has heightened all worker's awareness of safety and improved ES&H performance. Evolving from the institutional level Facility Manager (FM) program and precursor programs, PPPL has seen line supervisors, managers, and workers take more responsibility and ownership for the safety of their facilities and work activities in recent years. At this point, the concept of line responsibility is integrated with the organization structure for the Laboratory and entails varying levels of responsibility and authority.

At the worker level, these accountabilities focus on issues that include, for example:

- the proper use of personal protective equipment;
- the proper use of safe tools and equipment;
- the proper use of applicable operating and safety procedures;
- the proper application of housekeeping practices;
- waste minimization:
- the adherence to security and access controls; and
- the identification of any noncompliances to the cognizant supervisor.

The Job Hazard Analysis (JHA) procedure is a tool that helps workers and supervisors meet their accountabilities by increasing worker involvement in safety planning for activities. The JHA process initiates worker involvement during the identification of hazards and controls and sustains their involvement via pre-job and post-job briefs.

At the cognizant supervisor level, accountabilities are broadened and focus on issues that include, for example:

- the availability of necessary protective equipment;
- maintaining an awareness of work being performed in geographic areas for which he
 or she is responsible;
- ensuring that any hazards associated with work performed by his/her employees are evaluated in accordance with PPPL policies and procedures;
- performing periodic walkthroughs of the work place and work activities to ensure safe work practices are being followed;
- establishing appropriate access controls;
- ensuring that employees under his/her supervision are provided with necessary training and are performing their duties in a competent manner;
- following up with the ES&H Division on safety incidents and accidents; and
- the remediation of safety related noncompliances, either through direct action (when appropriate) or through identification to another cognizant authority (e.g., the Maintenance or ES&H organizations).

At the line manager level, accountabilities are general in nature and focus on issues that include, for example:

- the provision of necessary resources (both human and financial) for the safe performance of work;
- performing periodic walkthroughs of the work place and work activities with cognizant supervisors;
- following up on the correction of safety related noncompliances; and
- identifying significant issues or incidents to the cognizant Facility Manager.

At times, issues arise which are beyond the control and authority of individual line managers. Examples could include the need to modify a facility structure in order to provide appropriate lighting, ventilation, safety features, etc. In these cases, the Laboratory organization includes two Departments ("Engineering and Technical Infrastructure" and "ES&H and Infrastructure Support"), which have the responsibility and authority for addressing these global issues. While considering ES&H aspects of these issues, the Departments determine the appropriate priorities for resolving the issues by re-evaluating the Work Order queue or applying the GPP prioritization process, as appropriate. Furthermore, these two Departments fulfill the Facility Manager responsibilities outlined in the DOE Occurrence Reporting process. The Head of the Engineering and Technical

Infrastructure Department provides facility management support for technical/ experimental facilities, which include D-Site; and specific experimental facilities at C-Site (the Laboratory Wing; the COB, CS, RF and MG Building complex; and the CAS/RESA Buildings). The Head of the ES&H and Infrastructure Support Department provides facility management support for the remaining buildings, grounds and property at C-Site. Responsibilities for these two Department Heads include, for example:

- ensuring that requisite administrative, safety, and security programs and policies are established:
- maintaining an awareness of activities (e.g., renovations, modifications, construction, etc.) that affect multiple buildings/facilities;
- performing periodic walkthroughs of the work place and work activities with responsible line managers; and
- ensuring that cognizant DOE Facility Representatives are kept apprised of safetyrelated issues.

Beginning in FY 2004, PPPL established a formal program for identifying and qualifying "competent persons" in areas of work that are performed at PPPL and covered under applicable OSHA regulations. Individuals from the Engineering and Technical Infrastructure and ES&H and Infrastructure Support Departments were designated as PPPL Competent Persons for the OSHA areas under their expertise. A comprehensive listing of PPPL competent persons was established along with training, education and work experience requirements. The result of this effort is assurance that the Laboratory has knowledgeable individuals, with documented qualifications, in each applicable OSHA area.

PPPL has realized the value of applying the core functions and principles of ISM. By systematically and continuously implementing the five-step process defined by the ISM core functions [Define the Scope of Work, Analyze the Hazards, Develop and Implement Hazard Controls, Perform Work within Controls, and Provide Feedback and Continuous Improvement] PPPL has consistently maintained outstanding performance in ES&H and Security and an effective ISM program.

Responsibilities

General ES&H responsibilities for PPPL workers and managers are defined in the PPPL document O-027, "Line Management Safety Organization". Additional specific personnel responsibilities are clearly defined in documents for specific activities. Laboratory and

subcontractor responsibilities are defined in contracts, regulations, and procedures. Project and work approval authorities are specified for employing safety principles and functions dependent on hazard levels. The Department of Energy maintains responsibility for the safe and secure operation of all DOE facilities. Through the established DOE chain of command, line management ES&H, security and Program responsibilities are passed down and shared [from the Secretary of Energy to Program Officials (DOE-SC, DOE-OFES, DOE-EM) onto the site office (Contracting Official, DOE-PSO.) The overriding ES&H management and programmatic responsibilities for the Laboratory have been entrusted to PPPL by the DOE. These responsibilities are firmly rooted with the Laboratory Director and Deputy Director. The Laboratory's ES&H responsibilities flow down to all Laboratory managers and workers through the Head of the ES&H and Infrastructure Support Department, the Head of the ES&H Division, the ES&H Executive Board, and through all Department and Project Heads. Management responsibility for Department and Project activities and programs is depicted by the PPPL Organization chart (Attachment 4.)

The Laboratory is responsible for compliance with the ES&H requirements applicable to the contract regardless of the performer of the work. This responsibility includes the safety of all on-site subcontractor organizations. Subcontractors must meet PPPL specified safety and security expectations. Basic required safety management elements are listed in subcontract Terms and Conditions. Subcontracts provide the Laboratory with the right to stop work that does not comply with ES&H regulations and requirements. Subcontracts involving complex or hazardous on-site work include appropriate requirements/clauses substantially the same as Department of Energy Acquisition Regulations clause 48 CFR 970.5223-1 "Integration of environment, safety, and health into work planning and execution." Also, depending on the complexity and hazards associated with the work, and whether construction activities are involved, PPPL may require that the subcontractor submit a Safety Management program and implementation plan for PPPL's review and approval. Subcontractors and visitors are subject to the same security and access controls that apply to employees. Each subcontractor and visitor must have an authorized PPPL host prior to being given site access. Laboratory employees who are responsible for writing Statements-Of-Work, or who otherwise bring subcontractors to the Laboratory, work with the Procurement Division, ES&H Division, and Materiel and Environmental Services Division to ensure that appropriate ES&H requirements are included in subcontracts and met.

IV. Attachments

- 1. PPPL ISM Related Procedures, Policies, Plans, Programs Listing
- 2. PPPL ISM Functions Matrix
- 3. DOE Secretary of Energy Policy Statement on Environment, Safety and Health
- 4. PPPL Organization Chart

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 1

Line Management Responsibility for Safety

PPPL Implementing Documents

POLICIES

P-001	Graded	An	proach
1-001	Uraucu	$I \mathbf{L} \mathbf{D}$	proach

- P-002 Environmental Protection
- P-003 Environment, Safety and Health Policy
- P-004 Quality Assurance
- P-006 Conduct of Operations
- P-007 Operational Problem Identification and Resolution
- P-008 Staff Training and Development
- P-010 Design Reviews
- P-012 Stop Work Authority
- P-013 Use of Procedures
- P-014 Waste Minimization
- P-015 Records Management
- P-017 Working Alone
- P-019 Occupational Medicine Policy
- P-020 Policy for Research Sponsored by Non-DOE Entities
- P-026 Assessment and Oversight
- P-027 ALARA
- P-028 Integration of ES&H Requirements Into Subcontracted Work
- P-029 PPPL Examination Program
- P-032 Hierarchy of Documents
- P-033 Unauthorized Persons in the Workplace
- P-036 Asbestos Management
- P-037 Software Quality Assurance
- P-038 Control of Hazardous Energy Sources
- P-039 Hazard Analysis and Controls
- P-041 Suspect Parts
- P-044 ES&H and Infrastructure Support Department External Audits and Appraisals
- P-045 Working on Rotating Equipment
- P-048 Safety Analysis and Review System Program
- P-049 Authorization for Work on Electrical Systems
- P-052 Special Processes
- P-062 Reduction of Ozone Depleting Substance Emissions
- P-071 Inspection and Acceptance Testing
- P-072 Quality and Procurements
- P-075 Configuration Management
- P-076 Internal Communications
- P-077 Roles and Responsibilities for General Plant Projects

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 1 Continued... Line Management Responsibility for Safety

PPPL Implementing Documents

POLICES CONTINUED...

D 050	
P-07/8	External Correspondence Concurrence Signatures
P-079	Identification and Control of Materials
P-080	Variances to ES&H Regulations
P-082	Environmentally Preferred Purchasing
P-083	Lessons Learned and Their Promulgation
P-084	Management Safety Walkthroughs
P-085	Environment Safety and Health Policy for Off-Site Work
P-086	Calibration of Measuring and Test Equipment
P-087	Roles & Responsibilities in PPPL Organizations
P-089	Moratorium on the Release of Surplus and Scrap Materials
P-094	Cyber Security Policy

ORGANIZATION/MISSION STATEMENTS

	Technical Resources Committee Responsibilities
O-001	Laboratory Mission
O-003	ES&H and Infrastructure Support Department Charter
O-008	Engineering and Technical Infrastructure Department Organization and Mission
O-014	Human Resources Charter
O-021	ES&H Executive Board Charter
O-022	Safety Review Committee Charter
O-023	Environmental Review Committee Charter
O-024	ALARA Review Committee Charter
O-025	Electrical Safety Subcommittee Charter
O-027	Line Management Safety Organization
O-041	Suspect and Counterfeit Items Committee Charter

PROCEDURES

GEN-001	Policy, Procedure and Mission Statement, Development, Review and Approval
GEN-004	Price Anderson Amendments Act Non-Compliance Determination and Reporting
GEN-006	Occurrence Reporting and Processing of Operations Information
GEN-007	PPPL Review and Implementation of Laws, Regulations, Standards, and DOE
	Directives
GEN-008	Coordination of Visits, Assignments and Collaborations at PPPL
GEN-009	GPP Prioritization

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 1 Continued... Line Management Responsibility for Safety

PPPL Implementing Documents

PROCEDURES CONTINUED		
GEN-011	ES&H Deficiency Reporting	
GEN-015	Procedure for Research Sponsored by Non-DOE Entities	
GEN-025	PPPL Foreign Visits and Assignments Program	
ESH-001	Use of Safety, Accident Prevention, and Equipment Protection Tags	
ESH-002	Facility Safety Signs	
ESH-004	Job Hazard Analysis	
ESH-008	Access to Radiologically Controlled Areas (RCAs)	
ESH-013	Non-Emergency Environmental Release - Notification and Reporting	
ESH-014	NEPA Review System	
ESH-015	Hazard Assessment by Emergency Response Zone	
ESH-016	Control of Hazardous/Energy Sources-Safing/Lockout/ Tagout	
	Hazardous Waste Management	
	Satellite Accumulation Areas	
	Asbestos Management Services	
	Air Environmental Permitting and Monitoring Program Requirements	
QA-002	PPPL Audit Program	
QA-003	Procurement Quality Assurance	
QA-004	PPPL Site Inspection Program	
QA-005	Control of Nonconformances	
QA-012	Corrective Action Request	
QA-017	PPPL Tracking and Trending System	
QA-019	Root Cause Analysis	
QA-020	Identifying and Disposition of Suspect Parts	
ENG-002	Control of Measuring Test Equipment and Calibration	
ENG-005	General Plant Projects Administration	
ENG-006	Preparation, Review and Approval of Specifications & Statements of Work	
ENG-007	Reliability, Availability & Maintainability (RAM) Modeling & Apportionment	
ENG-008	Failure Modes and Effects Analysis	
ENG-010 ENG-011	Control of Drawings, Software, and Firmware	
ENG-011 ENG-012	Interlock Key Control Identification & Control of Items	
ENG-012 ENG-014	Hydrostatic and Pneumatic Testing	
ENG-014 ENG-016	PPPL Preventive Maintenance Program	
ENG-010 ENG-019	PPPL Engineering Standards	
ENG-019 ENG-020	Project Execution Plan	
ENG-020 ENG-021	Hoisting and Rigging Program	
ENG-021	Digging Permits	

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Guiding Principle 1 Continued... Line Management Responsibility for Safety

PPPL Implementing Documents

PROCEDURES CONTINUED...

ENG-025	Fire Dampers and Fire Doors
ENG-026	Fire Detection and Suppression Systems
ENG-027	Fire Barrier Penetration Seal Installation and Repair including Core Boring, Cutting &
	Drilling
ENG-030	PPPL Technical Procedures for Experimental Facilities
ENG-032	Work Planning Procedure
ENG-033	Design Verification
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control
PER-006	PPPL Guided Tour Program and Escort Responsibilities
TR-001	Laboratory Training Program
MC-004	Acquisition and Disposal of Excess Government Property
MC-005	Shipment of Equipment/Material to Off-Site Location

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TL implementing Documents			
<u>POLICIES</u>			
P-001	Graded Approach		
P-002	Environmental Protection		
P-003	Environment, Safety and Health Policy		
	Quality Assurance		
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P-008	Staff Training and Development		
P-009	Electrical Isolation During Emergencies		
P-012	Stop Work Authority		
P-014	Waste Minimization		
P-015	Records Management		
P-017	Working Alone		
P-019	Occupational Medicine Policy		
P-020	Policy for Research Sponsored by Non-DOE Entities		
P-026	Assessment and Oversight		
P-027	ALARA		
P-028	Integration of ES&H Requirements Into Subcontracted Work		
	PPPL Examination Program		
P-033	Unauthorized Persons in the Workplace		
P-036	Asbestos Management		
P-037	Software Quality Assurance		
P-038	Control of Hazardous Energy Sources		
P-041	Suspect Parts		
	ES&H and Infrastructure Support Department External Audits and Appraisals		
	Working on Rotating Equipment		
P-046	Cable Tagging and Removal		
P-047	Employee Area Housekeeping		
P-049	Authorization for Work on Electrical Systems		
P-051	Review and Approval of Policies, Procedures, Plans, and Manuals		
P-062	Reduction of Ozone Depleting Substance Emissions		
P-071	Inspection and Acceptance Testing		
P-073	Blood Borne Pathogens		
P-076	Internal Communications		
P-077	Roles and Responsibilities for General Plant Projects		
P-078	External Correspondence Concurrence Signatures		
P-080	Variances to ES&H Regulations		
P-082	Environmentally Preferred Purchasing		
P-083	Lessons Learned and Their Promulgation		

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Guiding Principle 2 Clear Roles and Responsibilities

PPPL Implementing Documents

POLICIES CONTINUED...

P-084	Management Safety Walkthroughs
P-085	Environment Safety and Health Policy for Off-Site Work
P-086	Calibration of Measuring and Test Equipment
P-087	Roles & Responsibilities in PPPL Organizations
P-089	Moratorium on the Release of Surplus and Scrap Materials
P-094	Cyber Security Policy

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O-003	ES&H and Infrastructure Support Department Charter		
O-004	Advanced Projects Department Charter		
O-005	Off-Site Research Department Mission Statement		
O-008	Engineering and Technical Infrastructure Department Organization and Mission		
O-009	Experiment Department Mission Statement		
O-010	Theory Department Charter		
O-011	Security Integration Team Charter		
O-012	External Affairs Department Charter		
O-014	Human Resources Charter		
O-015	Business Operations Department Charter		
O-016	Plasma Science & Technology Mission Statement		
O-021	ES&H Executive Board Charter		
O-022	Safety Review Committee Charter		
O-023	Environmental Review Committee Charter		
O-024	ALARA Review Committee Charter		
O-025	Electrical Safety Subcommittee Charter		
O-027	Line Management Safety Organization		
O-041	Suspect and Counterfeit Items Committee Charter		

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Guiding Principle 2 Clear Roles and Responsibilities

PPPL Implementing Documents

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<u>Procedures</u>		
GEN-001	Policy, Procedure and Mission Statement, Development, Review and Approval	
GEN-004	Price Anderson Amendments Act Non-Compliance Determination and Reporting	
GEN-006	Occurrence Reporting and Processing of Operations Information	
GEN-007	PPPL Review and Implementation of Laws, Regulations, Standards, and DOE	
021, 00,	Directives	
GEN-008	Coordination of Visits, Assignments and Collaborations at PPPL	
GEN-009	GPP Prioritization	
GEN-011	ES&H Deficiency Reporting	
GEN-015	Procedure for Research Sponsored by Non-DOE Entities	
GEN-025	PPPL Foreign Visits and Assignments Program	
ESH-001	Use of Safety, Accident Prevention, and Equipment Protection Tags	
ESH-002	Facility Safety Signs	
ESH-004	Job Hazard Analysis	
ESH-008	Access to Radiologically Controlled Areas (RCAs)	
ESH-013	Non-Emergency Environmental Release - Notification and Reporting	
ESH-014	NEPA Review System	
ESH-015	Hazard Assessment by Emergency Response Zone	
ESH-016	Control of Hazardous/Energy Sources-Safing/Lockout/Tagout	
EWM-001	Hazardous Waste Management	
EWM-004	Satellite Accumulation Areas	
EWM-005	Asbestos Management Services	
EWM-007	Air Environmental Permitting and Monitoring Program Requirements	
QA-002	PPPL Audit Program	
QA-003	Procurement Quality Assurance	
QA-004	PPPL Site Inspection Program	
QA-005	Control of Nonconformances	
QA-012	Corrective Action Request	
QA-017	PPPL Tracking and Trending System	
QA-019	Root Cause Analysis	
QA-020	Identifying and Disposition of Suspect Parts	
ENG-002	Control of Measuring Test Equipment and Calibration	
ENG-005	General Plant Projects Administration	
ENG-006	Preparation, Review and Approval of Specifications & Statements of Work	
ENG-007	Reliability, Availability & Maintainability (RAM) Modeling & Apportionment	
ENG-008	Failure Modes and Effects Analysis	
ENG-010	Control of Drawings, Software, and Firmware	
ENG-011	Interlock Key Control	

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Guiding Principle 2 Continued... Clear Roles and Responsibilities

PPPL Implementing Documents

PROCEDURES CONTINUED		
ENG-012	Identification & Control of Items	
ENG-014	Hydrostatic and Pneumatic Testing	
ENG-016	PPPL Preventive Maintenance Program	
ENG-019	PPPL Engineering Standards	
ENG-020	Project Execution Plan	
ENG-021	Hoisting and Rigging Program	
ENG-022	Scheduled Site Power Outage Notification	
ENG-024	Digging Permits	
ENG-025	Fire Dampers and Fire Doors	
ENG-026	Fire Detection and Suppression Systems	
ENG-027	Fire Barrier Penetration Seal Installation and Repair including Core Boring, Cutting &	
	Drilling	
ENG-030	PPPL Technical Procedures for Experimental Facilities	
ENG-032	Work Planning Procedure	
ENG-033	Design Verification	
ENG-034	Cyber Security Threat Response Procedure	
ENG-037	General Welding and Brazing Requirements	
ENG-038	Welding Materials Control	
PER-006	PPPL Guided Tour Program and Escort Responsibilities	
TR-001	Laboratory Training Program	
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Guiding Principle 2 Continued... Clear Roles and Responsibilities

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Guiding Principle 3

Competence Commensurate with Responsibilities

PPPL Implementing Documents

<u>POLICIES</u>		
P-008	Staff Training and Development	
P-019	Occupational Medicine Policy	
P-026	Assessment and Oversight	
P-028	Integration of ES&H Requirements Into Subcontracted Work	
P-029	PPPL Examination Program	
P-033	Unauthorized Persons in the Workplace	
P-036	Asbestos Management	
P-049	Authorization for Work on Electrical Systems	
P-051	Review and Approval of Policies, Procedures, Plans, and Manuals	
P-052	Special Processes	
P-062	Reduction of Ozone Depleting Substance Emissions	
P-071	Inspection and Acceptance Testing	
P-073	Blood Borne Pathogens	
P-077	Roles and Responsibilities for General Plant Projects	
P-083	Lessons Learned and Their Promulgation	
P-085	Environment Safety and Health Policy for Off-Site Work	
P-086	Calibration of Measuring and Test Equipment	
P-087	Roles & Responsibilities in PPPL Organizations	
P-094	Cyber Security Policy	

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O-008	Engineering and Technical Infrastructure Department Organization and Mission	
O-009	Experiment Department Mission Statement	
O-010	Theory Department Charter	
O-012	External Affairs Department Charter	
O-014	Human Resources Charter	
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O-016	Plasma Science & Technology Mission Statement	
O-021	ES&H Executive Board Charter	
O-022	Safety Review Committee Charter	
O-023	Environmental Review Committee Charter	

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Guiding Principle 3 Continued... Competence Commensurate with Responsibilities

PPPL Implementing Documents

POLICIES CONTINUED...

O-024	ALARA Review Committee Charter
O-025	Electrical Safety Subcommittee Charter

O-027 Line Management Safety Organization

O-041 Suspect and Counterfeit Items Committee Charter

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GEN-006	Occurrence Reporting and Processing of Operations Information
GEN-008	Coordination of Visits, Assignments and Collaborations at PPPL
GEN-011	ES&H Deficiency Reporting
ESH-004	Job Hazard Analysis
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ESH-014	NEPA Review System
ESH-016	Control of Hazardous/Energy Sources-Safing/Lockout/Tagout
EWM-001	Hazardous Waste Management
EWM-004	Satellite Accumulation Areas
EWM-007	Air Environmental Permitting and Monitoring Program Requirements
QA-019	Root Cause Analysis
ENG-019	PPPL Engineering Standards
ENG-021	Hoisting and Rigging Program
ENG-033	Design Verification
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control
PER-006	PPPL Guided Tour Program and Escort Responsibilities
TR-001	Laboratory Training Program
TR-005	Instructor Qualification and Requalification
TR-006	Establishing Qualification and Certification Requirements

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Guiding Principle 3 Continued... Competence Commensurate with Responsibilities

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Guiding Principle 4 Balanced Priorities

PPPL Implementing Documents

-	
POLICY	, -
P-001	Graded Approach
P-002	Environmental Protection
	Environment, Safety and Health Policy
	Quality Assurance
	Conduct of Operations
	Operational Problem Identification and Resolution
P-008	<u> </u>
P-009	Electrical Isolation During Emergencies
	Design Reviews
P-012	Stop Work Authority
P-013	Use of Procedures
P-014	Waste Minimization
P-015	Records Management
P-017	Working Alone
P-019	Occupational Medicine Policy
P-026	Assessment and Oversight
P-027	ALARA
P-028	Integration of ES&H Requirements Into Subcontracted Work
P-036	Asbestos Management
P-037	Software Quality Assurance
P-038	Control of Hazardous Energy Sources
P-039	Hazard Analysis and Controls
P-041	Suspect Parts
P-044	ES&H and Infrastructure Support Department External Audits and Appraisals
P-045	Working on Rotating Equipment
P-046	
P-048	Safety Analysis and Review System Program
P-062	Reduction of Ozone Depleting Substance Emissions
P-071	Inspection and Acceptance Testing
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P-077	Roles and Responsibilities for General Plant Projects
P-078	External Correspondence Concurrence Signatures
P-080	Variances to ES&H Regulations
P-082	Environmentally Preferred Purchasing
P-083	Lessons Learned and Their Promulgation
P-084	Management Safety Walkthroughs

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Guiding Principle 4 Continued... Balanced Priorities

PPPL Implementing Documents

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P-085	Environment Safety and Health Policy for Off-Site Work
P-086	Calibration of Measuring and Test Equipment
P-087	Roles & Responsibilities in PPPL Organizations
P-089	Moratorium on the Release of Surplus and Scrap Materials

P-094 Cyber Security Policy

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O-012	External Affairs Department Charter,	
O-014	Human Resources Charter	
O-015	Business Operations Department Charter	
O-016	Plasma Science & Technology Mission Statement	
O-021	ES&H Executive Board Charter	
O-022	Safety Review Committee Charter	
O-023	Environmental Review Committee Charter	
O-024	ALARA Review Committee Charter	

O-025 Electrical Safety Subcommittee Charter O-027 Line Management Safety Organization

O-041 Suspect and Counterfeit Items Committee Charter

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GEN-006 Occurrence Reporting and Processing of Operations Information GEN-007 PPPL Review and Implementation of Laws, Regulations, Standards, a	nd DOE
Directives	na DOL
GEN-009 GPP Prioritization	
GEN-011 ES&H Deficiency Reporting	
GEN-015 Procedure for Research Sponsored by Non-DOE Entities	

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Guiding Principle 4 Continued... Balanced Priorities

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PROCEDURES CONTINUED...

GEN-025	PPPL Foreign Visits and Assignments Program
ESH-004	Job Hazard Analysis
ESH-008	Access to Radiologically Controlled Areas (RCAs)
ESH-014	NEPA Review System
EWM-001	Hazardous Waste Management
EWM-007	Air Environmental Permitting and Monitoring Program Requirements
QA-002	PPPL Audit Program
QA-004	PPPL Site Inspection Program
QA-017	PPPL Tracking and Trending System
ENG-007	Reliability, Availability & Maintainability (RAM) Modeling & Apportionment
ENG-008	Failure Modes and Effects Analysis
ENG-019	PPPL Engineering Standards
ENG-020	Project Execution Plan
ENG-032	Work Planning Procedure
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control

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Guiding Principle 5 Identification of Safety Standards and Requirements

PPPL Implementing Documents

<u>Policy</u>	• -
P-001	Graded Approach
P-002	Environmental Protection
P-003	Environment, Safety and Health Policy
P-004	Quality Assurance
P-006	Conduct of Operations
P-008	Staff Training and Development
P-009	Electrical Isolation During Emergencies
P-010	Design Reviews
P-012	1
P-013	
P-014	Waste Minimization
P-017	Working Alone
P-019	1
P-020	Policy for Research Sponsored by Non-DOE Entities
P-026	Assessment and Oversight
P-027	
P-028	Integration of ES&H Requirements Into Subcontracted Work
P-029	e
P-033	1
P-036	Asbestos Management
P-037	Software Quality Assurance
P-038	Control of Hazardous Energy Sources
P-039	Hazard Analysis and Controls
P-041	Suspect Parts
P-045	Working on Rotating Equipment
P-046	Cable Tagging and Removal
P-047	Employee Area Housekeeping
P-048	Safety Analysis and Review System Program
P-049	Authorization for Work on Electrical Systems
P-052	Special Processes
P-053	Eating, Drinking and Smoking in Radiologically Controlled Areas
P-062	Reduction of Ozone Depleting Substance Emissions
P-071	Inspection and Acceptance Testing
P-072	Quality and Procurements
P-073	Blood Borne Pathogens
P-075	Configuration Management
P-077	Roles and Responsibilities for General Plant Projects

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Guiding Principle 5 Continued... Identification of Safety Standards and Requirements

PPPL Implementing Documents

POLICIES CONTINUED...

P-080	Variances to ES&H Regulations
P-083	Lessons Learned and Their Promulgation
P-084	Management Safety Walkthroughs
P-085	Environment Safety and Health Policy for Off-Site Work
P-086	Calibration of Measuring and Test Equipment
P-087	Roles & Responsibilities in PPPL Organizations
P-089	Moratorium on the Release of Surplus and Scrap Materials
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O-024	ALARA Review Committee Charter
O-025	Electrical Safety Subcommittee Charter
O-027	Line Management Safety Organization
O-041	Suspect and Counterfeit Items Committee Charter

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GEN-006	Occurrence Reporting and Processing of Operations Information
GEN-007	PPPL Review and Implementation of Laws, Regulations, Standards, and DOE
	Directives
GEN-011	ES&H Deficiency Reporting
GEN-015	Procedure for Research Sponsored by Non-DOE Entities
GEN-025	PPPL Foreign Visits and Assignments Program
ESH-001	Use of Safety, Accident Prevention, and Equipment Protection Tags
ESH-002	Facility Safety Signs
ESH-004	Job Hazard Analysis

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Guiding Principle 5 Continued... Identification of Safety Standards and Requirements

PPPL Implementing Documents

PROCEDURES CONTINUED...

ESH-008	Access to Radiologically Controlled Areas	(RCAs)

- ESH-013 Non-Emergency Environmental Release Notification and Reporting
- ESH-014 NEPA Review System
- ESH-015 Hazard Assessment by Emergency Response Zone
- ESH-016 Control of Hazardous/Energy Sources-Safing/Lockout/Tagout
- EWM-001 Hazardous Waste Management
- EWM-004 Satellite Accumulation Areas
- EWM-005 Asbestos Management Services
- EWM-007 Air Environmental Permitting and Monitoring Program Requirements
- QA-002 PPPL Audit Program
- QA-003 Procurement Quality Assurance
- QA-004 PPPL Site Inspection Program
- OA-005 Control of Nonconformances
- QA-012 Corrective Action Request
- QA-017 PPPL Tracking and Trending System
- QA-019 Root Cause Analysis
- QA-020 Identifying and Disposition of Suspect Parts
- ENG-002 Control of Measuring Test Equipment and Calibration
- ENG-005 General Plant Projects Administration
- ENG-006 Preparation, Review and Approval of Specifications & Statements of Work
- ENG-007 Reliability, Availability & Maintainability (RAM) Modeling & Apportionment
- ENG-008 Failure Modes and Effects Analysis
- ENG-009 Electric Service Load Reduction
- ENG-010 Control of Drawings, Software, and Firmware
- ENG-011 Interlock Key Control
- ENG-012 Identification & Control of Items
- ENG-014 Hydrostatic and Pneumatic Testing
- ENG-016 PPPL Preventive Maintenance Program
- ENG-019 PPPL Engineering Standards
- ENG-020 Project Execution Plan
- ENG-021 Hoisting and Rigging Program
- ENG-024 Digging Permits
- ENG-025 Fire Dampers and Fire Doors
- ENG-026 Fire Detection and Suppression Systems
- ENG-027 Fire Barrier Penetration Seal Installation and Repair including Core Boring, Cutting & Drilling
- ENG-030 PPPL Technical Procedures for Experimental Facilities

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Guiding Principle 5 Continued... Identification of Safety Standards and Requirements

PPPL Implementing Documents

PROCEDURES CONTINUED...

ENG-032	Work Planning Procedure
ENG-033	Design Verification
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control
MC-004	Acquisition and Disposal of Excess Government Property
MC-005	Shipment of Equipment/Material to Off-Site Location

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Guiding Principle 6

Hazards Control Tailored to Work Being Performed

PPPL Implementing Documents

1 L Implementing Documents		
POLICY		
P-001	Graded Approach	
P-002	= =	
P-003	Environment, Safety and Health Policy	
P-004	, ,	
P-006		
P-008	•	
P-009		
P-010		
P-012	Stop Work Authority	
P-013	Use of Procedures	
P-014	Waste Minimization	
P-017	Working Alone	
P-026	Assessment and Oversight	
P-027	ALARA	
P-028	Integration of ES&H Requirements Into Subcontracted Work	
P-029	PPPL Examination Program	
P-036	Asbestos Management	
P-037		
P-038	Control of Hazardous Energy Sources	
P-039	Hazard Analysis and Controls	
P-045		
P-046	66 6	
P-047	1 2	
P-048	Safety Analysis and Review System Program	
P-049	Authorization for Work on Electrical Systems	
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P-053	Eating, Drinking and Smoking in Radiologically Controlled Areas	
P-062	Reduction of Ozone Depleting Substance Emissions	
P-071	Inspection and Acceptance Testing	
P-072	Quality and Procurements	
P-075	Configuration Management	
P-077	Roles and Responsibilities for General Plant Projects	
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P-082	Environmentally Preferred Purchasing	
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Guiding Principle 6 Continued...

Hazards Control Tailored to Work Being Performed

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- P-086 Calibration of Measuring and Test Equipment
- P-087 Roles & Responsibilities in PPPL Organizations
- P-089 Moratorium on the Release of Surplus and Scrap Materials
- P-094 Cyber Security Policy

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- O-023 Environmental Review Committee Charter
- O-024 ALARA Review Committee Charter
- O-025 Electrical Safety Subcommittee Charter
- O-027 Line Management Safety Organization

PROCEDURES

GEN-011	ES&H Deficiency Reporting	
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- GEN-015 Procedure for Research Sponsored by Non-DOE Entities
- GEN-025 PPPL Foreign Visits and Assignments Program
- ESH-001 Use of Safety, Accident Prevention, and Equipment Protection Tags
- ESH-002 Facility Safety Signs
- ESH-004 Job Hazard Analysis
- ESH-008 Access to Radiologically Controlled Areas (RCAs)
- ESH-013 Non-Emergency Environmental Release Notification and Reporting
- ESH-014 NEPA Review System
- ESH-015 Hazard Assessment by Emergency Response Zone
- ESH-016 Control of Hazardous/Energy Sources-Safing/Lockout/Tagout
- EWM-001 Hazardous Waste Management
- EWM-004 Satellite Accumulation Areas
- EWM-005 Asbestos Management Services
- EWM-007 Air Environmental Permitting and Monitoring Program Requirements
- QA-002 PPPL Audit Program
- QA-004 PPPL Site Inspection Program

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Guiding Principle 6 Continued... Hazards Control Tailored to Work Being Performed

PPPL Implementing Documents

PROCEDURES CONTINUED...

•	
QA-005	Control of Nonconformances
QA-012	Corrective Action Request
QA-017	PPPL Tracking and Trending System
QA-019	Root Cause Analysis
QA-020	Identifying and Disposition of Suspect Parts
ENG-002	Control of Measuring Test Equipment and Calibration
ENG-005	General Plant Projects Administration
ENG-006	Preparation, Review and Approval of Specifications & Statements of Work
ENG-007	Reliability, Availability & Maintainability (RAM) Modeling & Apportionment
ENG-008	Failure Modes and Effects Analysis
ENG-010	Control of Drawings, Software, and Firmware
ENG-011	Interlock Key Control
ENG-012	Identification & Control of Items
ENG-014	Hydrostatic and Pneumatic Testing
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ENG-022	Scheduled Site Power Outage Notification
ENG-024	Digging Permits
ENG-025	Fire Dampers and Fire Doors
ENG-026	Fire Detection and Suppression Systems
ENG-027	Fire Barrier Penetration Seal Installation and Repair including Core Boring, Cutting &
	Drilling
ENG-030	PPPL Technical Procedures for Experimental Facilities
ENG-032	Work Planning Procedure
ENG-033	Design Verification
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control
MC-004	Acquisition and Disposal of Excess Government Property
MC-005	Shipment of Equipment/Material to Off-Site Location

OTHER DOCUMENTS

Environment, Safety and Health Manual PPPL Annual Site Environmental Report Environmental Monitoring Plan

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 6 Continued... Hazards Control Tailored to Work Being Performed

PPPL Implementing Documents

OTHER DOCUMENTS CONTINUED...

Stormwater Pollution Prevention Plan

Beneficial Landscaping Plan

Nuclear Materials Control and Accountability Plan

Radiological ALARA Plan

PPPL Radiation Protection Plan

Institutional Quality Assurance Plan

Assurance System Description

Project Control System Description

On-Site Transportation Safety

PPPL Engineering Standards

Security Plan

Cyber Security Program Plan

PPPL Emergency Preparedness Plan

ES&H Procedures

Occupational Medicine Office Procedures

Project/Department Procedures

Safety Assessment Documents (SADs)

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 7 Operations Authorization

PPPL Implementing Documents

Policy	<u> </u>
P-001	Graded Approach
P-002	<u> </u>
P-003	Environment, Safety and Health Policy
P-004	, , ,
P-006	Conduct of Operations
P-008	Staff Training and Development
P-009	-
P-012	Stop Work Authority
P-013	Use of Procedures
P-014	Waste Minimization
P-017	Working Alone
P-020	Policy for Research Sponsored by Non-DOE Entities
P-026	Assessment and Oversight
P-027	ALARA
P-028	Integration of ES&H Requirements Into Subcontracted Work
P-029	PPPL Examination Program
P-036	Asbestos Management
P-037	Software Quality Assurance
P-038	Control of Hazardous Energy Sources
P-039	•
P-041	Suspect Parts
P-045	
P-046	Cable Tagging and Removal
P-047	Employee Area Housekeeping
P-048	Safety Analysis and Review System Program
P-049	Authorization for Work on Electrical Systems
P-052	i
P-053	
P-062	1 6
P-071	Inspection and Acceptance Testing
P-072	Quality and Procurements
P-075	Configuration Management
P-077	Roles and Responsibilities for General Plant Projects
P-080	Variances to ES&H Regulations
P-083	Lessons Learned and Their Promulgation
P-084	Management Safety Walkthroughs
P-085	Environment Safety and Health Policy for Off-Site Work

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 7 Continued... Operations Authorization

PPPL Implementing Documents

POLICIES CONTINUED...

P-087	Roles & Responsibilities in PPPL Organizations
P-089	Moratorium on the Release of Surplus and Scrap Materials

P-094 Cyber Security Policy

ORGANIZATION/MISSION STATEMENTS

	Technical Resources Committee Responsibilities
O-00	Laboratory Mission
O-00.	B ES&H and Infrastructure Support Department Charter
O-008	B Engineering and Technical Infrastructure Department Organization and Mission
O-01	Security Integration Team Charter
O-02	ES&H Executive Board Charter
O-022	2 Safety Review Committee Charter
O-02.	B Environmental Review Committee Charter
O-024	ALARA Review Committee Charter
O-02'	Line Management Safety Organization

PROCEDURES

Policy, Procedure and Mission Statement, Development, Review and Approval
PPPL Review and Implementation of Laws, Regulations, Standards, and DOE
Directives
GPP Prioritization
ES&H Deficiency Reporting
Price Anderson Amendments Act Non-Compliance Determination and Reporting
Procedure for Research Sponsored by Non-DOE Entities
Job Hazard Analysis
Access to Radiologically Controlled Areas (RCAs)
NEPA Review System
Hazard Assessment by Emergency Response Zone
PPPL Audit Program
PPPL Site Inspection Program
Control of Nonconformances
Corrective Action Request
PPPL Tracking and Trending System
Root Cause Analysis
Control of Measuring Test Equipment and Calibration

(ISM Principles vs. Established PPPL Systems)

Guiding Principle 7 Continued... Operations Authorization

PPPL Implementing Documents

PROCEDURES CONTINUED...

ENG-008	Failure Modes and Effects Analysis
ENG-009	Electric Service Load Reduction
ENG-010	Control of Drawings, Software, and Firmware
ENG-014	Hydrostatic and Pneumatic Testing
ENG-016	PPPL Preventive Maintenance Program
ENG-022	Scheduled Site Power Outage Notification
ENG-025	Fire Dampers and Fire Doors
ENG-026	Fire Detection and Suppression Systems
ENG-027	Fire Barrier Penetration Seal Installation and Repair including Core Boring, Cutting & Drilling
ENG-030	PPPL Technical Procedures for Experimental Facilities
ENG-032	Work Planning Procedure
ENG-034	Cyber Security Threat Response Procedure
ENG-037	General Welding and Brazing Requirements
ENG-038	Welding Materials Control

OTHER DOCUMENTS

Environment, Safety and Health Manual

PPPL Annual Site Environmental Report

Environmental Monitoring Plan

Stormwater Pollution Prevention Plan

Beneficial Landscaping Plan

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PPPL Emergency Preparedness Plan

ES&H Procedures

Occupational Medicine Office Procedures

Project/Department Procedures

Safety Assessment Documents (SADs)

ISM Function #1	PPPL Implementing Mechanisms
Define the scope of	<u>Procedures</u>
work	ESH-004 Job Hazard Analysis
	ESH-014 NEPA Review System
• translate scope into	GEN-009 General Plant Project Prioritization
work	GEN-015 Procedure for Research Sponsored by Non-DOE Entities
• set expectations • prioritize	ENG-006 Preparation, Review and Approval of Specifications & Statements of Work
	ENG-010 Control of Drawings, Software, and Firmware
	ENG-030 PPPL Technical Procedures for Experimental Facilities
	ENG-032 Work Planning Procedure
	ENG-033 Design Verification
	ENG-034 Cyber Security Threat Response Procedure
	ENG-037 General Welding and Brazing Requirements
	ENG-038 Welding Materials Control
	Field Work Proposal process Project and Department Job Cost Estimating processes Work Authorization Forms
	Facility Work Order system
	Project Design Change Authorization systems
	Project and Facility Configuration Management systems
	Permit processes
	Operational Readiness Preparations

ISM Function #2	PPPL Implementing Mechanisms	
Analyze the hazards • ID and analyze hazards • categorize hazards	Policies P-001 Graded Approach P-002 Environmental Protection P-003 Environment, Safety, and Health Policy P-010 Design Reviews P-014 Waste Minimization P-017 Working Alone P-020 Policy for Research Sponsored by Non-DOE Entities P-036 Asbestos Management P-037 Software Quality Assurance	

ISM Function #2 Continued	PPPL Implementing Mechanisms			
Analyze the	Policies Continued			
hazards	P-038 Control of Hazardous Energy Sources			
nazai us	P-039 Hazard Analysis and Controls			
	P-041 Suspect Parts			
 ID and analyze 	P-048 Safety Analysis and Review System Program			
hazards	P-062 Reduction of Ozone Depleting Substance Emissions			
 categorize hazards 	P-073 Blood Borne Pathogens			
	P-080 Variances to ES&H Regulations			
	P-082 Environmentally Preferred Purchasing			
	P-084 Management Safety Walkthroughs			
	P-085 Environment Safety and Health Policy for Off-Site Work			
	P-087 Roles & Responsibilities in PPPL Organizations			
	P-089 Moratorium on the Release of Surplus and Scrap Materials			
	P-094 Cyber Security Policy			
	Organization/Mission Statements			
	O-003 ES&H and Infrastructure Support Department Charter			
	O-011 Security Integration Team Charter			
	O-021 ES&H Executive Board			
	O-022 Safety Review Committee Charter			
	O-023 Environmental Review Committee Charter			
	O-024 ALARA Review Committee Charter			
	O-025 Electrical Safety Subcommittee Charter			
	O-027 Line Management Safety Organization			
	O-041 Suspect and Counterfeit Items Committee Charter			
	<u>Lab-wide Procedures</u>			
	ESH-004 Job Hazard Analysis			
	ESH-008 Access to Radiologically Controlled Areas (RCAs)			
	ESH-014 NEPA Review System			
	ESH-015 Hazard Assessment by Emergency Response Zone			
	GEN-015 Procedure for Research Sponsored by Non-DOE Entities			
	GEN-025 PPPL Foreign Visits and Assignments Program			
	ENG-007 Reliability, Availability & Maintainability Modeling &			
	Apportionment			
	ENG-008 Failure Modes and Effects Analysis			
	ENG-032 Work Planning Procedure			
	ENG-033 Design Verification			

ISM Function #2	PPPL Implementing Mechanisms		
Continued			
Analyze the	<u>Lab-wide Procedures Continued</u>		
hazards	ENG-034 Cyber Security Threat Response Procedure		
	ENG-037 General Welding and Brazing Requirements		
	ENG-038 Welding Materials Control		
• ID and analyze	QA-020Identifying and Disposition of Suspect Parts		
hazards			
• categorize hazards			
	Other Documents		
	Environment, Safety and Health Manual		
	Environment, Safety, and Health Plan		
	PPPL Annual Site Environmental Report		
	Stormwater Pollution Prevention Plan		
	Beneficial Landscaping Plan		
	Nuclear Materials Control and Accountability Plan		
	Radiological ALARA Plan		
	Assurance System Description		
	Security Plan		
	Cyber Security Program Plan		
	PPPL Emergency Preparedness Plan		
	Safety Assessment Documents (SADs)		
	Occupational Medicine Office Procedures		

ISM Function #3	PPPL Implementing Mechanisms	
Davidan and	Deliaios	
Develop and	Policies R 008 Staff Training and Dayslanmant	
implement hazards	P-008 Staff Training and Development	
controls.	P-010 Design Reviews	
	P-012 Stop Work Authority	
• ID standards and	P-014 Waste Minimization	
requirements	P-017 Working Alone	
ID and implement	P-028 Integration of ES&H Requirements Into Subcontracted Work	
controls to prevent	P-036 Asbestos Management	
hazards and control	P-037 Software Quality Assurance	
hazards	P-038 Control of Hazardous Energy Sources	
	P-039 Hazard Analysis and Controls	
	P-045 Working on Rotating Equipment	
	P-046 Cable Tagging and Removal	
	P-049 Authorization for Work on Electrical Systems	
	P-073 Blood Borne Pathogens	
	P-084 Management Safety Walkthroughs	
	P-085 Environment Safety and Health Policy for Off-Site Work	
	P-086 Calibration of Measuring and Test Equipment	
	P-087 Roles & Responsibilities in PPPL Organizations	
	P-089 Moratorium on the Release of Surplus and Scrap Materials	
	P-094 Cyber Security Policy	
	Oussainstian/Missian Statements	
	Organization/Mission Statements O 002 FS & H and Infrastructure Support Department Charter	
	O-003 ES&H and Infrastructure Support Department Charter O-008 Engineering and Technical Infrastructure Dept. Organization and	
	Mission	
	O-011 Security Integration Team Charter	
	O-021 ES&H Executive Board	
	O-021 Escent Executive Board O-022 Safety Review Committee Charter	
	O-023 Environmental Review Committee Charter	
	O-024 ALARA Review Committee Charter	
	O-025 Electrical Safety Subcommittee Charter	
	O-027 Line Management Safety Organization	
	O-041 Suspect and Counterfeit Items Committee Charter	
	o the suspect and counterfest stelle committee charter	

		implementing "Mechanisms" for the five ISM Functions)
ISM Function #3	PPPL Imp	lementing Mechanisms
Continued		
Develop and		rocedures Continued
implement hazards		Control of Drawings, Software, and Firmware
controls.	ENG-011	Interlock Key Control
	ENG-021	Hoisting and Rigging Program
		Digging Permits
• ID standards and		Fire Dampers and Fire Doors
requirements	ENG-027	Fire Barrier Penetration Seal Installation and Repair including Core
• ID and implement controls to prevent		Boring, Cutting & Drilling
hazards and control	ENG-030	PPPL Technical Procedures for Experimental Facilities
hazards	ENG-032	Work Planning Procedure
	ENG-033	Design Verification
	ENG-034	Cyber Security Threat Response Procedure
	ENG-037	General Welding and Brazing Requirements
	ENG-038	Welding Materials Control
	GEN-015	Procedure for Research Sponsored by Non-DOE Entities
	GEN-025	PPPL Foreign Visits and Assignments Program
	ESH-001	Use of Safety, Accident Prevention, and Equipment Protection Tags
	ESH-004	Job Hazard Analysis
	ESH-008	Access to Radiologically Controlled Areas (RCAs)
		NEPA Review System
		Control of Hazardous/Energy Sources-Safing/Lockout/Tagout
		Hazardous Waste Management
		Satellite Accumulation Areas
		Asbestos Management Services
		Air Environmental Permitting and Monitoring Program
	LWWIOO	Requirements
	QA-020	Identifying and Disposition of Suspect Parts
	QA-020	identifying and Disposition of Suspect I arts
	Othor Door	manta
	Other Docu	
		nt, Safety and Health Manual
		nt, Safety, and Health Plan
	PPPL Annual Site Environmental Report	
		Pollution Prevention Plan
		Landscaping Plan
	Nuclear Ma	terials Control and Accountability Plan

ISM Function #3	PPPL Implementing Mechanisms	Ī
Continued		
Develop and implement hazards controls. • ID standards and requirements • ID and implement controls to prevent hazards and control hazards	Other Documents Continued Radiological ALARA Plan Institutional Quality Assurance Plan Assurance System Description Security Plan Cyber Security Program Plan PPPL Emergency Preparedness Plan Safety Assessment Documents (SADs) Occupational Medicine Office Procedures	

ISM Function #4	PPPL Imple	menting Mechanisms
Perform work within controls. • Confirm Operational Readiness (authorize) • Perform the work Safely	P-017 Work P-084 Mana P-085 Envir P-087 Roles P-094 Cybe	Work Authority King Alone Ingement Safety Walkthroughs Fronment Safety and Health Policy for Off-Site Work Sa & Responsibilities in PPPL Organizations Fronce Security Policy Mission Statements H and Infrastructure Support Department Charter Fineering and Technical Infrastructure Dept. Organization and
	Miss Lab-wide Pro ENG-010 ENG-011 ENG-014 ENG-021 ENG-024 ENG-025 ENG-032 ENG-034 ENG-037 ENG-038 EWM-005 EWM-007 ESH-001 ESH-001 ESH-004 ESH-008 ESH-013 ESH-016 OP-AD-77	

ISM Function #4	PPPL Implementing Mechanisms	Ī
Continued		
Perform work within controls. • Confirm Operational Readiness (authorize) • Perform the work Safely	Other Documents Environment, Safety and Health Manual Environment, Safety, and Health Plan PPPL Annual Site Environmental Report Stormwater Pollution Prevention Plan Beneficial Landscaping Plan Nuclear Materials Control and Accountability Plan Radiological ALARA Plan Institutional Quality Assurance Plan Assurance System Description Security Plan Cyber Security Program Plan PPPL Emergency Preparedness Plan Safety Assessment Documents (SADs)	

		menting Mechanisms	4
D .1 6 11 1	D 1'		
Provide feedback	Policy	Assessment and Oversials	
and continuous	P-026	Assessment and Oversight	
improvement.	P-083	Lessons Learned and Their Promulgation	
E Df	P-084	Management Safety Walkthroughs	
Ensure Performance • Seek and collect	P-087	Roles & Responsibilities in PPPL Organizations	
feedback	P-094	Cyber Security Policy	
• ID opportunities for			
performance	•	D. F. C. C.	
improvement	_	Mission Statements	
• Implement	O-003	ES&H and Infrastructure Support Department Charter	
improvements • Reinforce good	O-041	Suspect and Counterfeit Items Committee Charter	
practices	Lab-wide Pro	ocedures	
Hold employees	ENG-034	Cyber Security Threat Response Procedure	
accountable for	GEN-001	Policy, Procedure, and Mission Statement Development, Review,	
performance		and Approval	
	GEN-006	Occurrence Reporting and Processing of Operations Information	
	GEN-004	Price Anderson Amendments Act Non-Compliance Determination	
		and Reporting	
	GEN-011	ES&H Deficiency Reporting	
	ESH-004	Job Hazard Analysis	
	QA-002	PPPL Audit Program	
	QA-017	PPPL Tracking and Trending System	
	QA-019	Root Cause Analysis	
	QA-020	Identifying and Disposition of Suspect Parts	
	OTHER DOCU	IMENITS	
	Contract Performance Measures		
	Performance Metrics PDDL /DOE Unified Sefety Pavious Program		
	PPPL/DOE Unified Safety Review Program PPPL Personnel Practices Manual		
	Nuclear Materials Control and Accountability Plan Institutional Quality Assurance Plan		
		estem Description	
	Security Plan	<u> </u>	
	•	ty Program Plan	
	-	Site Environmental Report	
	TITE Ailliua	Total Environmental Report	

DOE Secretary of Energy Policy Statement on Environment, Safety and Health

April 14, 1998

MEMORANDUM TO ALL DEPARTMENT AND CONTRACT EMPLOYEES

SUBJECT: SECRETARIAL POLICY STATEMENT ENVIRONMENT, SAFETY AND HEALTH

It has been and will remain our policy that the safety of our workers, respect for the environment, and the public health are paramount in all that we do. To meet our strategic goals in national security, energy security, environmental quality, and science leadership, we must integrate safety into our work. That policy has already been incorporated into our Strategic Plan. Now is the time to achieve measurable and sustained results.

Overall Policy

We expect outstanding environment, safety, and health performance as a matter of course in the Department of Energy. At stake are nothing less than the lives and livelihood of our workers and neighbors and a healthy environment to leave to our children. We must expect and demand from ourselves as both federal employees and contractors only the best in terms of environment, safety, and health performance.

It is our firm belief that this will be achieved by implementing the principles of Integrated Safety Management. All managers and workers must accept as their responsibility a concerted and sustained effort to achieve Integrated Safety Management at the Department of Energy.

The fundamental premise of Integrated Safety Management is that all accidents are preventable through close attention to work design and hazard control, and with substantial worker involvement in teams that plan work and select appropriate safety standards. Experience has shown that an investment in prevention brings not only a healthier workplace and a cleaner environment, but notable cost-savings as problems are addressed before they become costly accidents or injuries.

Management must also be committed to a work environment that allows free and open expression of safety concerns, and where workers fear no reprisals or retaliation. Workers are our most important resource for preventing and reporting hazards and potentially unsafe practices.

DOE Secretary of Energy Policy Statement on Environment, Safety and Health

In addition, we are establishing a goal of 'zero tolerance' for serious accidents that result in life-threatening injuries or major environmental contamination. Should such an event occur, the appropriate Principal Secretarial Officer will meet promptly and personally with us to thoroughly review causes of the event, corrective action plans and the effectiveness of Integrated Safety Management at the site. Appropriate Department of Energy Field and contractor managers will also be asked to attend and participate.

Policy Implementation

This initiative will not end next year or the year after, but will be captured in the way work is done at the Department of Energy. To help assure that the Department continues to move forward to implement integrated safety management, we are taking the following actions:

Safety Management Leadership Forum. We will convene a Safety Management Leadership Forum with senior Department of Energy managers where we will examine and address the major environment, safety and health vulnerabilities at Department sites and discuss the status of Integrated Safety Management implementation. The Forum will be a working meeting and will require active participation from all Field Managers, Principal Secretarial Officers, and appropriate contractor executives.

The emphasis of the Forum will be on safety management within DOE. Issues will include:

Actions to address major environment, safety and health vulnerabilities identified in previous assessments, including Vulnerability Assessments, Oversight Safety Management Evaluations, and accident investigations;

Budget allocations and how they are aligned with environment, safety and health concerns;

What systems are in place to ensure that contractor and subcontractor employees are qualified for the work they perform, have the tools necessary to conduct work safely, and are accountable for environment, safety and health performance; and

What systems are in place to ensure that employees and managers can without hesitation report and address safety DOE Secretary of Energy Policy Statement on Environment, Safety and Health

hazards, and that issues are promptly and objectively addressed.

The Forum will be designed to ensure that outcomes are effectively communicated to appropriate levels of each organization. We will also seek the participation of a wide range of safety professionals from both within and outside of the Department. Each day will include a plenary session chaired by the Secretary, the Deputy Secretary, or the Under Secretary. Additional Forums will be scheduled as needed to ensure continued success of Integrated Safety Management across the Department of Energy.

Accountability in Management Contracts. To markedly improve safety at Department of Energy, we need to enhance our contract reform efforts with both for-profit and not-for-profit contractors. Contract reform has already made a difference in terms of enhancing competition and lowering costs. To achieve the same progress in safety, we have asked the Director of the Office of Procurement and the Acting Assistant Secretary for Environment, Safety and Health, in consultation with the appropriate Program Secretarial Officer, to:

Ensure that our contracts make clear to our contractors that we expect excellent safety performance as a matter of course, both for their employees as well as subcontract employees, consistent with the principles of Integrated Safety Management;

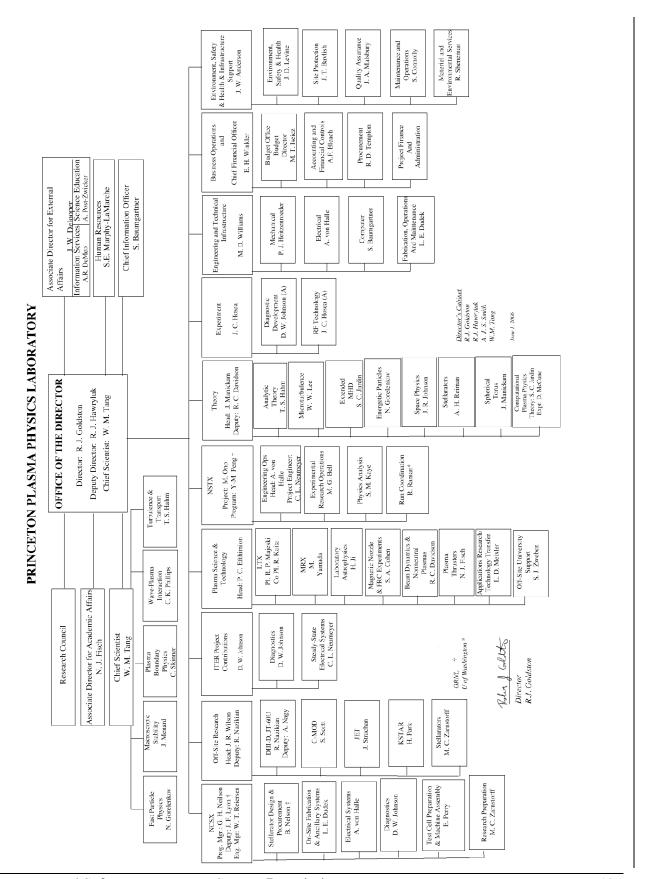
Require an effective Integrated Safety Management program as a fundamental requirement of contract performance; and

Ensure that the Department of Energy has the ability to put the contractor's entire performance-based fee at risk where it is warranted by poor safety performance, as defined by specified criteria defined by the Department with the contractor.

We know that you all share this commitment to safety in the Department and look forward to our continued progress.

Federico Peña Elizabeth A. Moler Ernest J. Moniz Secretary Deputy Secretary Under Secretary

PPPL Organization Chart



PPPL Integrated Safety Management System Description